

# **Marginal Chi<sup>2</sup> Analysis:** *Beyond Goodness of Fit for Logistic Regression Models*

***Quantitative Financial Risk Management Centre***

***Conference on Risk Management  
in the Retail Financial Services Sector***

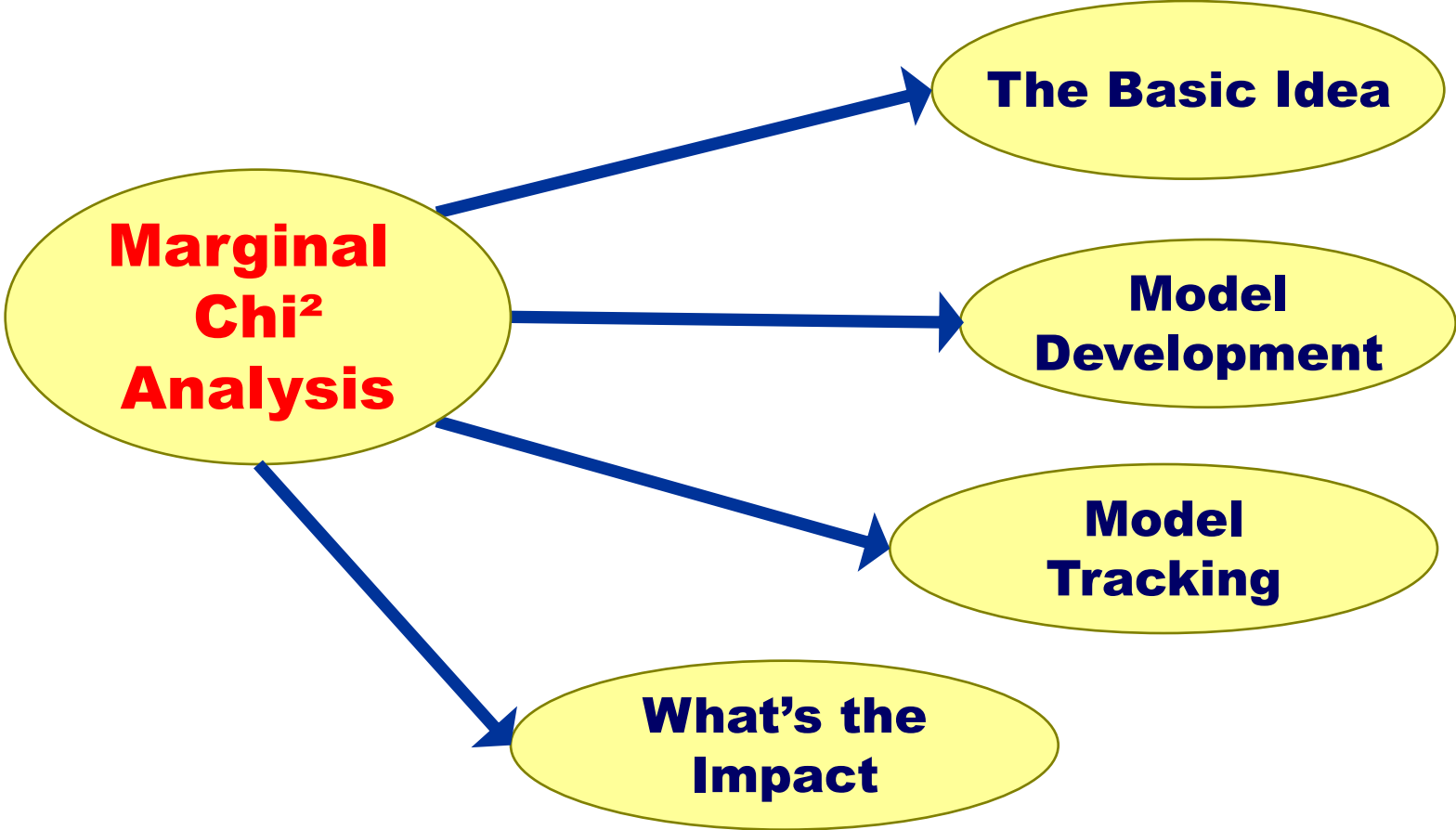
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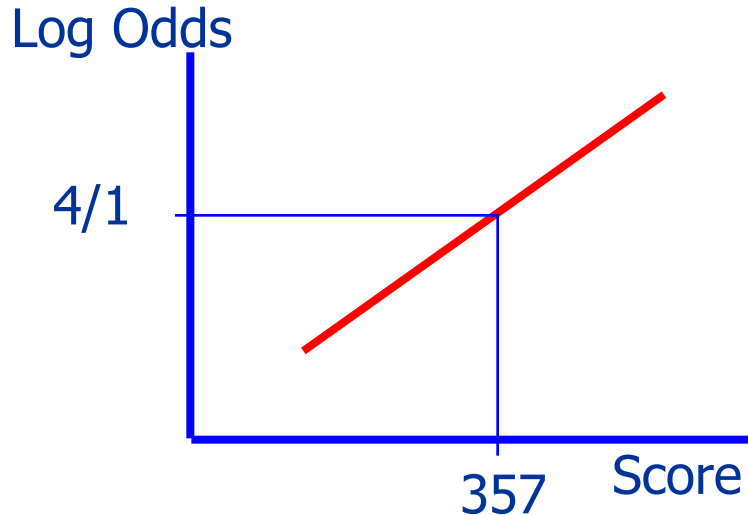
→ data → information → profit

# Structure of Presentation



# Logistic Regression: *Two basic ideas*

## Score = Log (Odds)



## Actual = Expected

- ◆ For each categorical variable in model:
  - ◆ e.g. residential status
- ◆ Actual Goods in Attribute = Expected Goods in Attribute
- ◆ Actual Bads in Attribute = Expected Bads in Attribute
- ◆ Direct consequence of maximum likelihood equations
- ◆ Analogous result on averages for continuous predictors

**Model correctly estimates "average" risk for each group**

# Actual = Expected Equations

## ... equivalent to Maximum Likelihood

Problem: estimate scorecard  $\beta$  from sample of Goods ( $G$ ) and Bads ( $B$ )

$$\text{For case } i : \Pr_{\beta}(i \in G) = \frac{e^{x_i' \beta}}{1 + e^{x_i' \beta}} \quad \Pr_{\beta}(i \in B) = \frac{1}{1 + e^{x_i' \beta}}$$

$$\text{Likelihood Function: } L(\beta) = \prod_{i \in G} \frac{e^{x_i' \beta}}{1 + e^{x_i' \beta}} \times \prod_{i \in B} \frac{1}{1 + e^{x_i' \beta}}$$

$$\ln L(\beta) = \sum_{i \in G} x_i' \beta - \sum_{i \in G \cup B} \ln(1 + e^{x_i' \beta})$$

Maximise by setting partial derivatives w.r.t. each component  $j$  of  $\beta$  to zero:

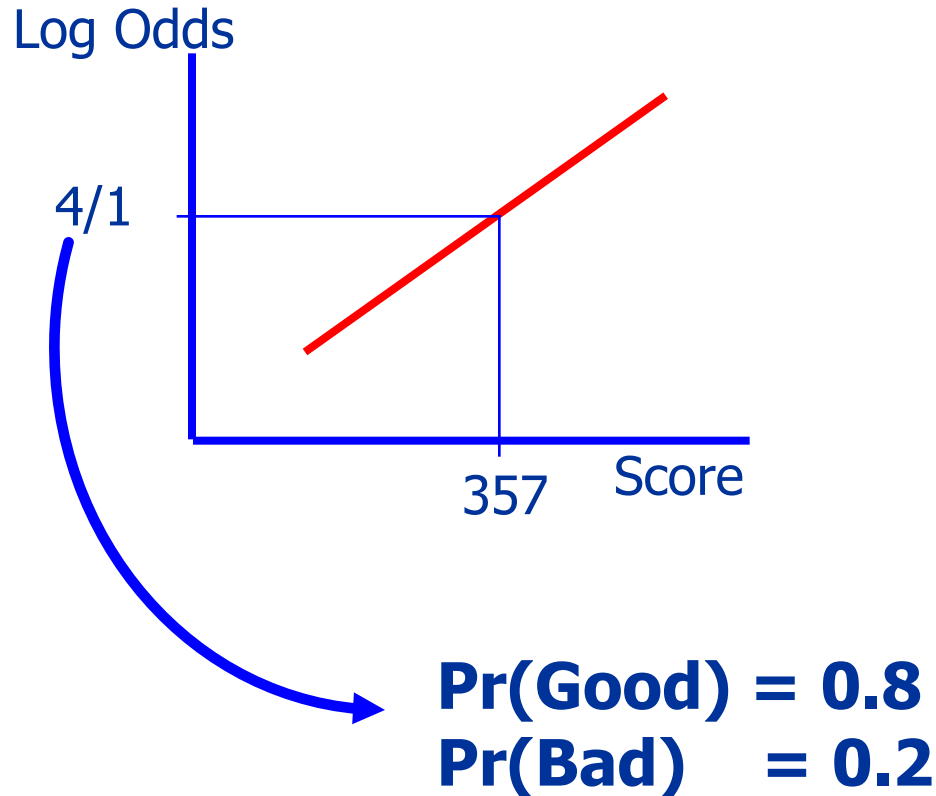
$$\frac{\partial \ln L(\beta)}{\partial \beta_j} = \sum_{i \in G} x_{ij} - \sum_{i \in G \cup B} \frac{e^{x_i' \beta} x_{ij}}{1 + e^{x_i' \beta}} = \sum_{i \in G} x_{ij} - \sum_{i \in G \cup B} x_{ij} \Pr_{\beta}(i \in G) = 0$$

Let  $x_{ij} = 1$  if  $i$  is in category  $A_j$ ,  $x_{ij} = 0$  otherwise:

$$\|A_j \cap G\| = \sum_{i \in A} \Pr_{\beta}(i \in G)$$

**Actual Goods = Expected Goods**

# What is “Expected”?



**Model implies “expected” outcome for each sample point**

# Characteristic in model (Categorical variables)

Subpopulation:  
Characteristic

High Risk Population - Model Build Sample  
C007 CTO  
Current Credit Turnover

Attribute Description

1. <= 500
2. <= 1500
3. <= 2500
4. <= 3000
5. <= 4000
6. <= 5000
7. > 5000

ACTUALS			
Goods Count	Bads Count	Total Count	Weight of Evidence
761	415	1176	-1.503
197	57	254	-0.875
148	35	183	-0.678
99	23	122	-0.666
253	46	299	-0.413
369	52	421	-0.157
5896	309	6205	0.838
<b>Total (Valid)</b>			
7723	937	8660	

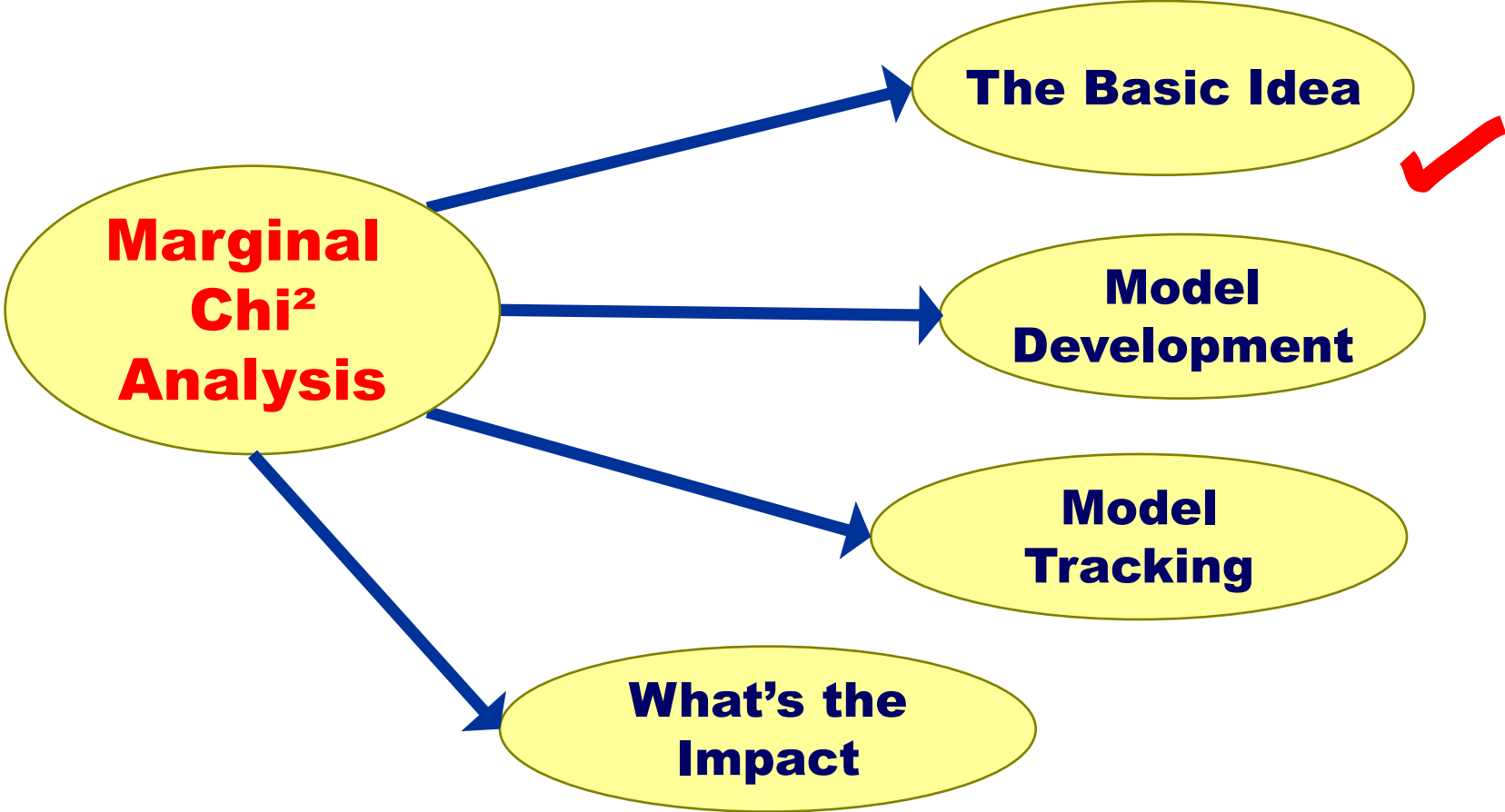
EXPECTED (by score)			
Goods Count	Bads Count	Total Count	Weight of Evidence
761.0	415.0	1176.0	-1.503
197.0	57.0	254.0	-0.875
148.0	35.0	183.0	-0.678
99.0	23.0	122.0	-0.666
253.0	46.0	299.0	-0.413
369.0	52.0	421.0	-0.157
5896.0	309.0	6205.0	0.838
<b>Total (Valid)</b>			
7723.0	937.0	8660.0	

Information value: **0.940**  
 Gini Coefficient: 47.7%  
 Likelihood Ratio Chi<sup>2</sup> (G<sup>2</sup>): 814.210 6 D.F.  
 Chi Square Significance: **0.00000%**

Information value: 0.940  
 Gini Coefficient  
 Likelihood Ratio Chi<sup>2</sup> (G<sup>2</sup>): 814.210 6 D.F.  
 Chi Square Significance: **0.00000%**

**Exact Equality: maximum likelihood equations**

# Structure of Presentation



# Marginal Chi<sup>2</sup>:

## *Characteristic not (yet) in model*

- ◆ Null Hypothesis: Existing score accurately estimates probabilities
  - ◆ Probabilities generate "expected" values in each cell

<b>Debit Turnover</b>	<b>OBSERVED</b>			<b>EXPECTED</b>			
	<i>Goods</i>	<i>Bads</i>	<i>Total</i>	<i>Goods</i>	<i>Bads</i>	<i>Total</i>	
<b>&lt;= 1000</b>	436	<b>174</b>	610	487.7	<b>122.3</b>	610	<i>overscored</i>
<b>1000 &lt;= 2000</b>	178	<b>38</b>	216	184.6	<b>31.4</b>	216	<i>overscored</i>
<b>2000 &lt;= 2500</b>	84	<b>17</b>	101	86.2	<b>14.8</b>	101	<i>overscored</i>
<b>2500 &lt;= 3500</b>	263	<b>46</b>	309	263.1	<b>45.9</b>	309	<i>ok</i>
<b>&gt; 3500</b>	6240	<b>618</b>	6858	6179.4	<b>678.6</b>	6858	<i>underscored</i>
<b>Total</b>	7201	<b>893</b>	8094	7201	<b>893</b>	8094	
	<b>Chi<sup>2</sup> =</b>	<b>33.06</b>	<b>D.F. =</b>	<b>4</b>	<b>p-value</b>	<b>0.00012%</b>	

- ◆ Calculated on model build sample:
  - ◆ Intercept term in model guarantees actual = expected for total sample
- ◆ Use Log-Likelihood Chi<sup>2</sup> - a matter of taste!

**Observed pattern not explained by model estimates  
=> score is not a sufficient statistic for risk**

# Chi<sup>2</sup> Measure - Pros and Cons

## Pros

- ◆ Identify candidates for entry to model
- ◆ For many potential predictors, expected converges to actual rapidly
  - ◆ As terms added to model
  - ◆ Indicates common information content
  - ◆ Gives understanding of collinearity structure
- ◆ Highlights “incremental” information

## Cons

- ◆ Lots of very significant misfits
- ◆ Chi<sup>2</sup> measures certainty – not distance
  - ◆ 0.0000009% vs. 0.0000007% meaningless
- ◆ Ambiguity in degrees of freedom
  - ◆ Classed characteristics
- ◆ Chi<sup>2</sup> statistic proportional to sample size
  - ◆ Hinders learning across samples
- ◆ Beware of false positives!

**Right idea – wrong packaging**

# Marginal Information and Delta Scores

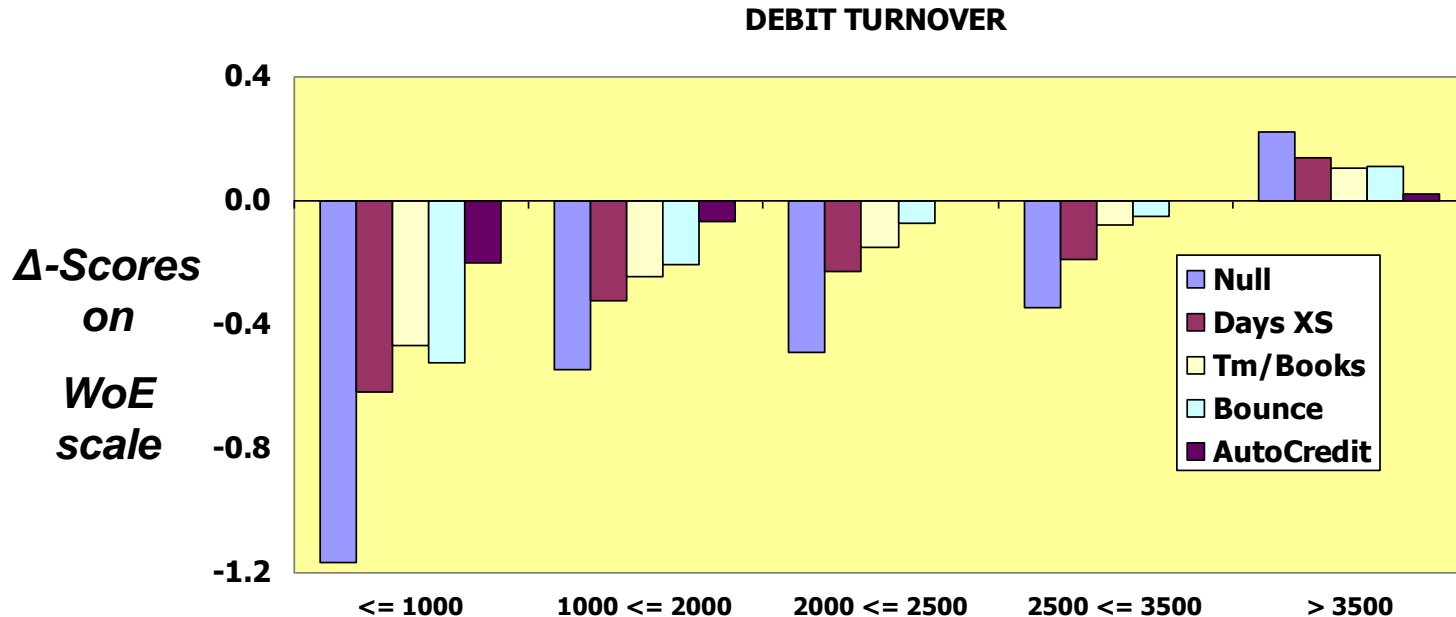
Debit Turnover	OBSERVED			EXPECTED			$\Delta$ -score
	Goods	Bads	WoE	Goods	Bads	WoE	
$\leq 1000$	436	174	<b>-1.17</b>	487.7	122.3	<b>-0.70</b>	<b>-0.46</b>
1000 $\leq$ 2000	178	38	<b>-0.54</b>	184.6	31.4	<b>-0.32</b>	<b>-0.23</b>
2000 $\leq$ 2500	84	17	<b>-0.49</b>	86.2	14.8	<b>-0.33</b>	<b>-0.16</b>
2500 $\leq$ 3500	263	46	<b>-0.34</b>	263.1	45.9	<b>-0.34</b>	<b>0.00</b>
$> 3500$	6240	618	<b>0.22</b>	6179.4	678.6	<b>0.12</b>	<b>0.10</b>
<b>Total</b>	7201	893	<b>0.00</b>	7201	893	<b>0.00</b>	<b>0.00</b>
		Chi <sup>2</sup> =	<b>33.06</b>	D.F. =	<b>4</b>	p-value	<b>0.00012%</b>
						<b>Marginal Information Value</b>	<b>0.086</b>

- ◆ Weight of Evidence (WoE) =  $\log(\text{Attribute Odds}) - \log(\text{Population Odds})$ 
  - ◆ One-dimensional score coefficients
- ◆ Delta Score = Observed WoE – Expected WoE
  - ◆ **Approximation** to score coefficients needed to line up expected with observed
- ◆ Marginal Information Value =  $\text{Avg}_{\text{Good}}(\text{Delta Score}) - \text{Avg}_{\text{Bad}}(\text{Delta Score})$ 
  - ◆ Similar to Kullback-Liebler Information Value
  - ◆ Increased spread between average score of goods and bads
  - ◆ ... if this characteristic brought into model

# Measuring Collinearity

## *Overlaps in predictive power*

- ◆ Most information is not unique to a single characteristic
- ◆ Delta scores reduce in magnitude as “correlated” variables enter model

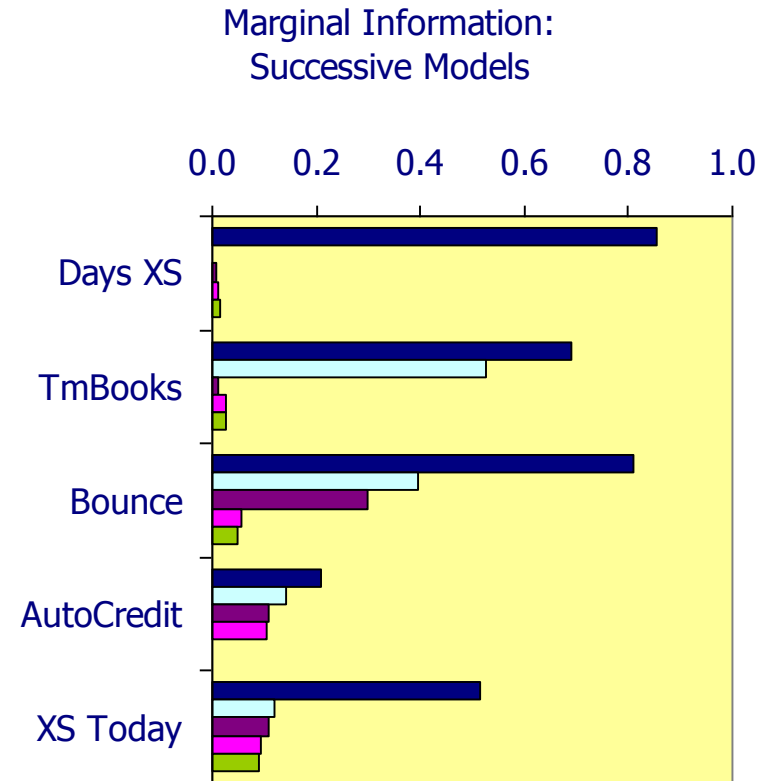


**Small Delta Scores => Information already covered by other characteristics in model**

# Selection of Model Characteristics

## *Marginal IV*

- ◆ Marginal IV is best indicator of potential contribution to model
- ◆ Choose the largest Marginal IV
- ◆ Provided "significant" Marginal Chi<sup>2</sup>
  - ◆ Problem with degrees of freedom
- ◆ Better approach than Stepwise
- ◆ Negative Marginal IVs indicate possible over-fitting
- ◆ Rule of Thumb:
  - ◆  **$-.020 < MIV < .020$**

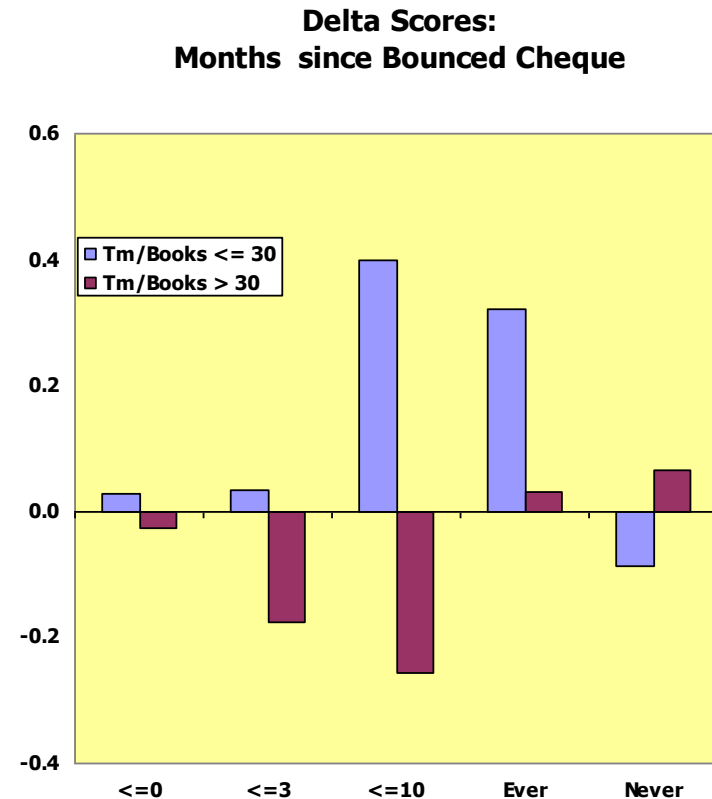


**Zero Marginal Information = Sufficient Statistic**

# Model Segmentation

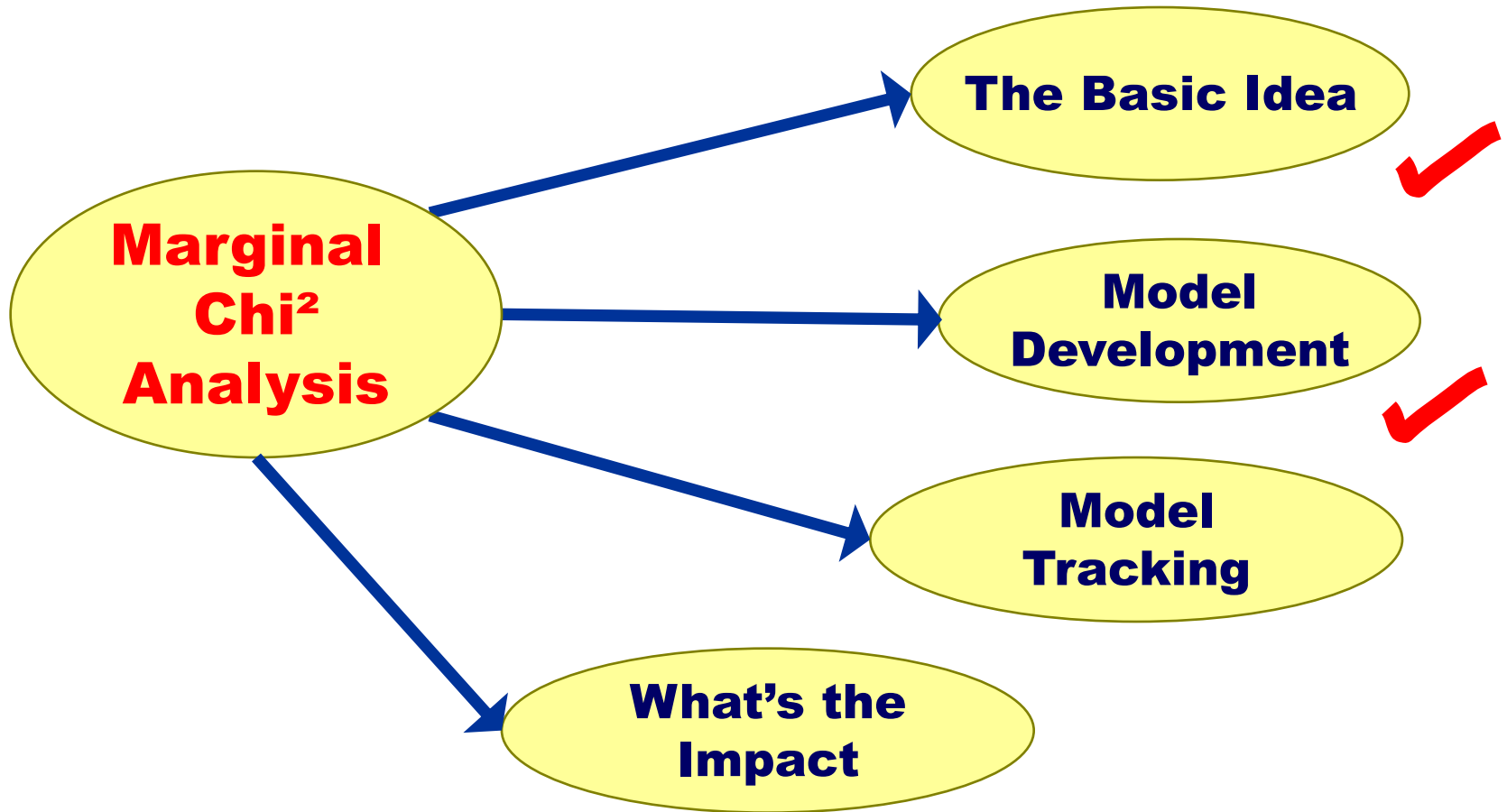
## *Testing for Interactions*

- ◆ Characteristic interactions
  - => Multiple models
    - ◆ e.g. Delinquency - Time on books
- ◆ Test for Actual = Expected on each subpopulation
  - ◆ For each predictive characteristic
  - ◆ Enables systematic screening for interactions
- ◆ Small samples => Statistics matter!
- ◆ Shows many splits unnecessary



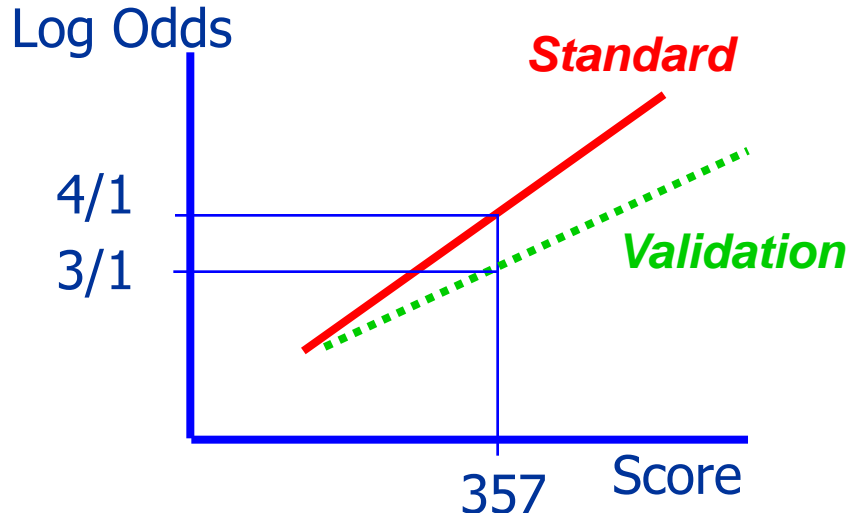
**Clear conceptual framework (and algorithm)  
for tough problem**

# Structure of Presentation



# Tracking Approach (and model validation!)

## Score = Log (Odds)



## Validation Process

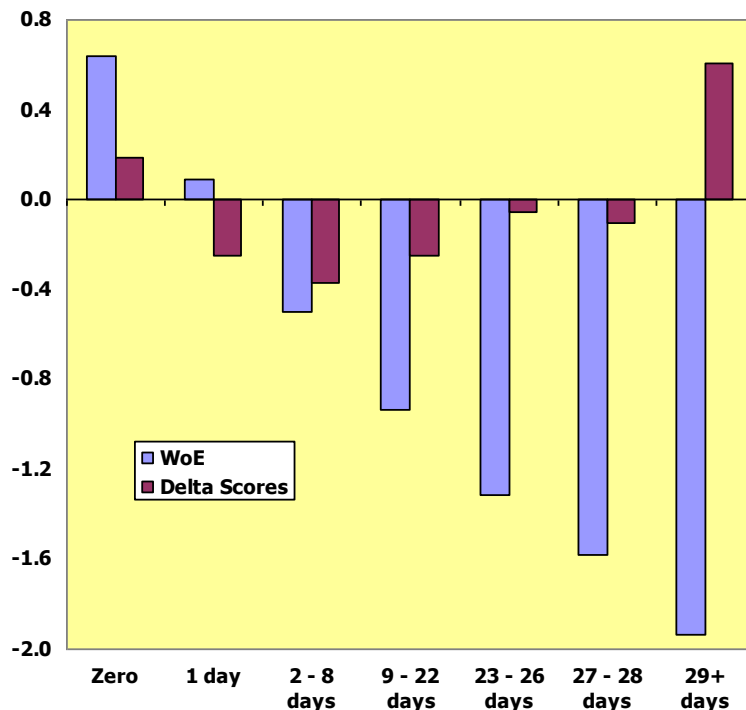
- ◆ Key business decisions based on assumed score-risk relationship
  - ◆ Basis for strategies
  - ◆ Requires management assumptions on PIT parameters
- ◆ Fit logistic regression on validation population
  - ◆ Evaluates overall performance of model
  - ◆ Ensures Actual = Expected for total population
- ◆ Starting point for Marginal Chi<sup>2</sup> analysis

**Marginal Chi<sup>2</sup> reports should be part of regular monitoring**

# Change in Behaviour?

## *Example of tracking analysis*

Days in Excess This Month



- ◆ Clear WoE pattern
- ◆ IV: 0.62    Marginal IV: 0.07
  - ◆ But some negative contributions
- ◆ The  $\Delta$ -scores show that scorecard "exaggerates"
  - ◆ Worst not as bad as scores suggest
- ◆ Why? Change in treatment of Excess?
- ◆ Zero excess (2/3 of population) is under-rated

**Use statistics to tell the business story**

# Assessing Branch Performance

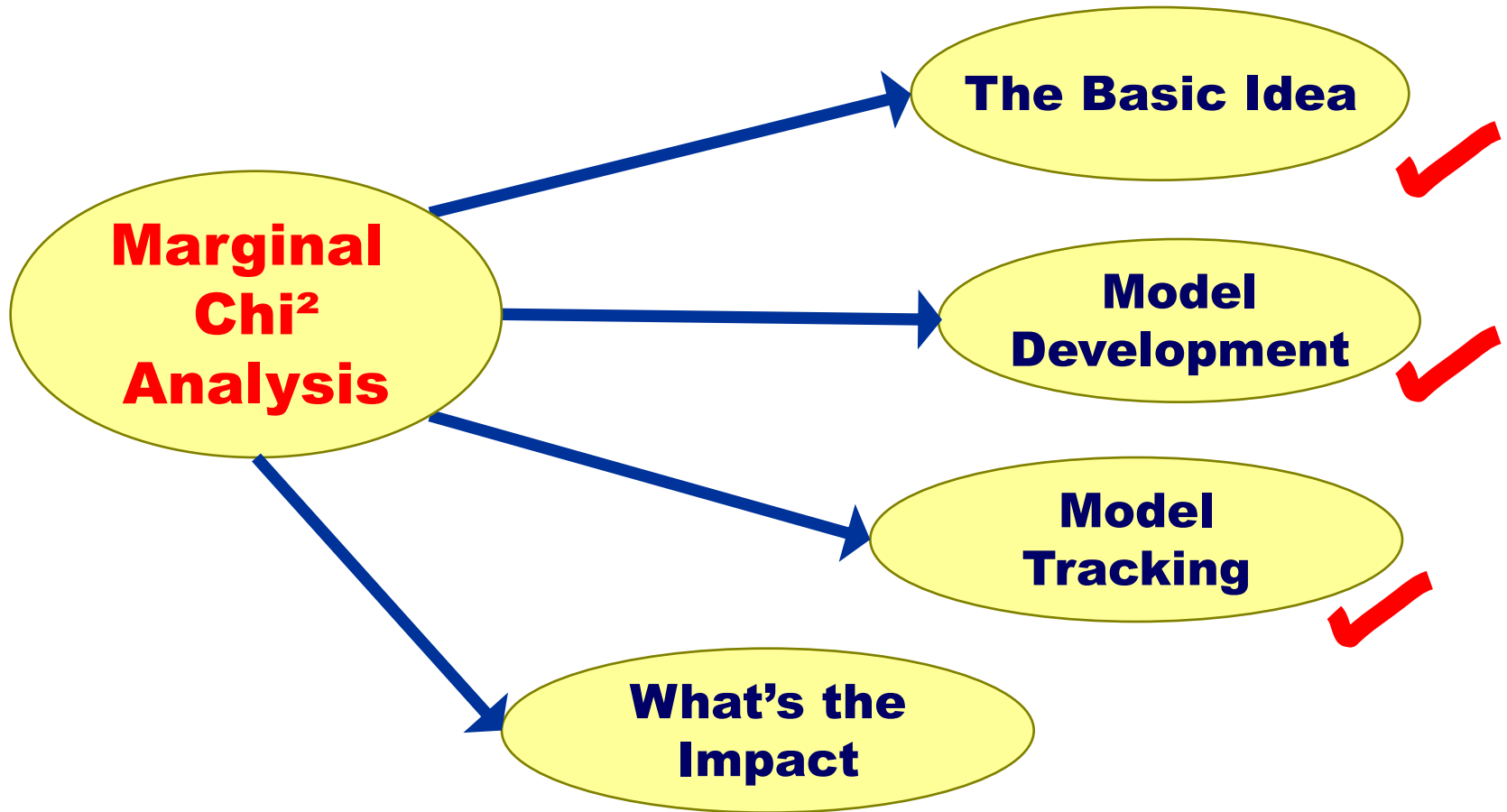
## *Adding business value*

ACCOUNT OPENINGS 2008/Q2					
Store	Default Rate			Performance	
	Budget	At Opening	at 9 months	Absolute	Relative
Paris	3.5%	3.7%	3.9%	Good	Poor
Lille	5.0%	5.2%	4.8%	Poor	Good
Lyon	4.0%	3.9%	3.6%	Good	Good
Marseille	4.8%	5.0%	5.3%	Poor	Poor
<b>Total</b>	<b>4.1%</b>	<b>4.2%</b>	<b>4.2%</b>		

- ◆ “At opening” figures derived from scores on account opening time
  - ◆ Profile of applicants different from budget expectations
- ◆ Isolate departures from expectations
  - ◆ Take account of differing potential
- ◆ Can be extended to policy rules, marketing campaigns, collections strategies, ...

**The power of sufficient statistics ...**

# Structure of Presentation



# Basel: Litmus test for rating systems

## Basel Requirements

- ◆ Banks must use “all relevant and material information in assigning ratings” (Basel Accord, para. 411)
- ◆ Validation must show outcomes are in line with model expectations
- ◆ Management must show understanding of rating systems

## Marginal Chi<sup>2</sup> Approach

- ◆ ... allows rigorous verification that rating systems are “sufficient statistics”
- ◆ ... identifies any departures from model predictions
  - ◆ ... and suggests fixes
- ◆ ... provides understandable interpretation of ratings:
  - ◆ Actual = Expected

**Use Basel infrastructure to improve business decisions**

# The Credit Crunch

## *... and Marginal Chi<sup>2</sup>*

### Principles

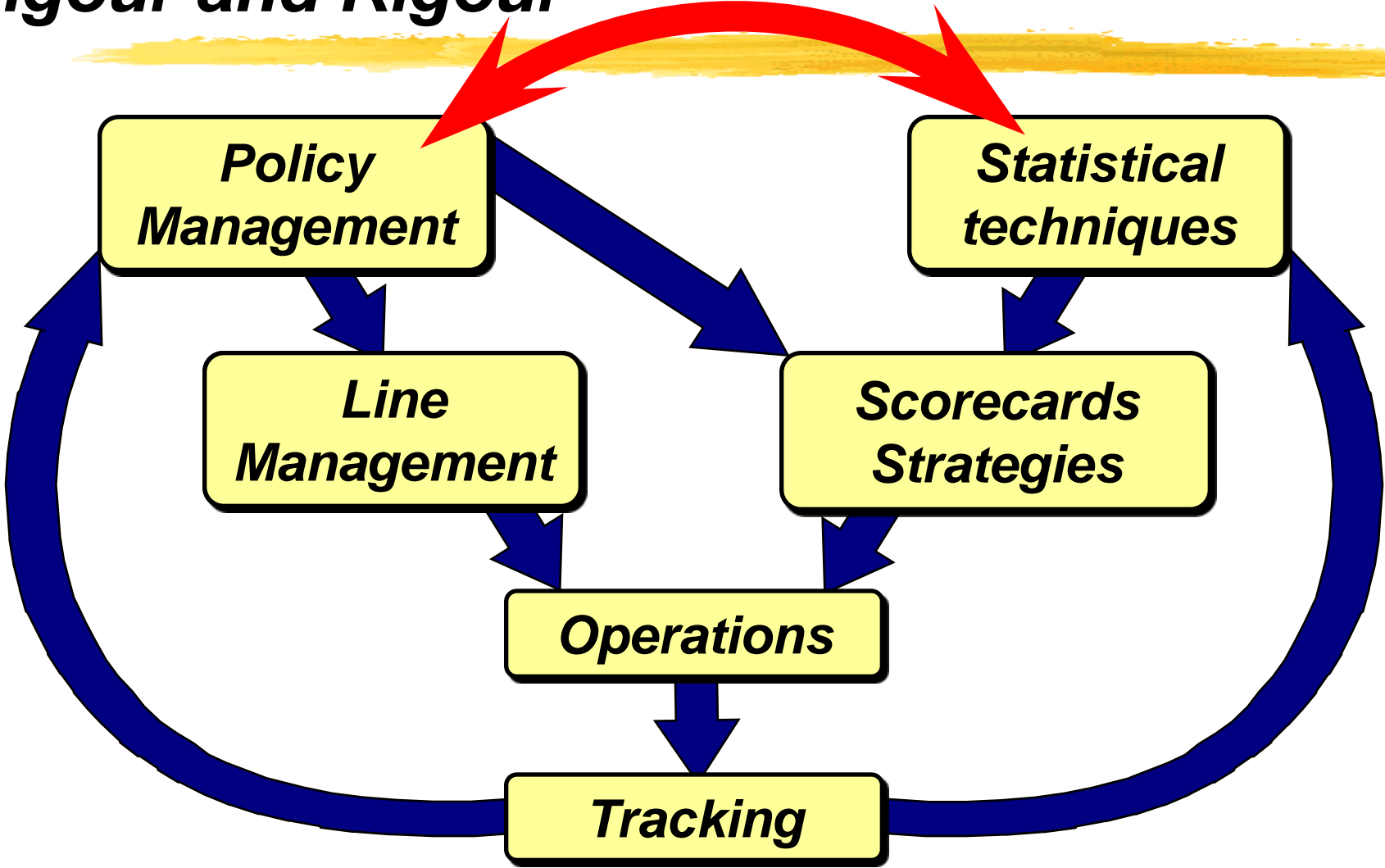
- ◆ Identify emerging variables
  - ◆ E.g. balance building
  - ◆ Potential additions to model
- ◆ Works with small samples
  - ◆ Chi<sup>2</sup> measures reliability
  - ◆ Useful results from 50-100 bads
- ◆ Works fast
  - ◆ 3-4 months after scoring
- ◆ Indicates quick (and dirty) corrective action
- ◆ Spots emergence from recession
  - ◆ Segments outperforming
  - ◆ Best time to be in business

### Practice

- ◆ Cheque Account
- ◆ Emerging market
- ◆ Mild excess more likely to deteriorate
- ◆ Strong vintage effect
  - ◆ short time on books
- ◆ Amount of excess balances matters more
- ◆ “Invulnerable” accounts unaffected
- ◆ Worst accounts don’t deteriorate proportionately
  - ◆ “Permanent recession”

**Makes scoring models more transparent to ordinary people**

# The Management Link: *Vigour and Rigour*



# Key Management Consequences

## *Accountability*

- ◆ Fast recognition of changes in risk
  - ◆ ... and business consequences
  - ◆ ... and suggests what to do about it
- ◆ Accountability for performance
  - ◆ E.g. risk performance of marketing campaigns
  - ◆ What is changing and why?
- ◆ Better business integration
  - ◆ Blurs line between model development and management
  - ◆ Aligns risk feedback loop (nearly) to marketing cycle

**Makes scoring models more transparent to ordinary people**

# Open questions

- ◆ Continuous predictors
  - ◆ Analogue of Marginal IV
- ◆ Probabilities not homogeneous
  - ◆ Is  $\text{Chi}^2$  still robust?
- ◆ Alternative definitions of  $\Delta$ -scores
  - ◆ 1<sup>st</sup> iteration of Newton-Raphson
- ◆ Variance of  $\Delta$ -scores
  - ◆ Variance of expected WoE?
  - ◆ Use of re-sampling techniques
- ◆ Translate from log-odds language to PDese
- ◆ Sequential testing
  - ◆ Information from consistency of results over time?
- ◆ Extend to models other than Logistic Regression
  - ◆ Survival analysis
  - ◆ Balance and revenue models

**Some trivial – others not**